# Financial Highlights

Years ended March 31

Millions of yen

Thousands of U.S. dollars

			Millions of yen			I nousands of U.S. dollars
Non-Consolidated	1995	1996	1997	1998	1999	1999
Net sales	¥181,281	¥200,068	¥214,526	¥232,406	¥228,485	\$1,895,355
Operating income (loss)	(4,066)	(315)	6,273	10,791	6,286	52,144
Net income (loss)	(5,794)	(1,289)	3,965	7,314	4,593	38,100
Common stock	36,791	36,791	36,791	36,791	39,971	331,572
Total assets	165,001	168,549	165,552	167,663	200,453	1,662,820
Total shareholders' equity	88,408	87,119	91,084	98,398	108,198	897,536
					1 - 1-y - 1-y	
			Millions of yen			Thousands of U.S. dollars
Consolidated	1995	1996	1997	1998	1999	1999
Net sales	¥249,072	¥251,378	¥273,278	¥293,631	¥296,926	\$2,463,094
Operating income (loss)	(4,474)	(52)	6,904	13,348	11,839	98,208
Net income (loss)	(6,547)	(1,440)	4,028	8,124	8,030	66,611
Total assets	186,791	193,887	193,276	197,092	229,181	1,901,128
		89,589	93,580	101,870	115,094	954,741

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## REVIEW OF THE YEAR

TOSHIBA TEC CORPORATION has endeavored to enhance its profit structure by reforming its business organization and cultivating new businesses and markets. The company changed its corporate name from TEC CORPORA-TION to TOSHIBA TEC CORPORATION when it received the copying machine business of TOSHIBA CORPO-RATION and handed its lighting fixtures business to TOSHIBA LITEC Co., Ltd. on January 1st, 1999. In addition, the company has allotted 20,000,000 shares of its stock to TOSHIBA CORPORATION thereby marking TOSHIBA CORPORATION its majority shareholder with over 50% of all shares.

## PRODUCTS LINE UP (as of March, 1999)

#### Retail Information Systems

#### Main Products

- TOTAL POS Systems (head offices/sales outlets)
- Supermarket systems, department store systems, shopping center systems, convenience store systems, specialty store systems, systems for restaurants and refreshment services
- Electronic Cash Registers (ECRs)

Specialized ECRs, multifunction ECRs, ECRs for hospitality stores

- Electronic scales/Automatic packaging devices Counter-top electronic scales, label printers, automatic
- packaging equipment
- (Bar code system devices)
- Retail and distribution equipment
- Bar code printers/systems, shelf label-issuing systems, clothing tag-issuing systems FA
- Process control systems quality control systems, inventory control systems
- Multipurpose 2-D code systems, on-site color printers, radio portable printers

#### (Environmental equipment)

• Large-scale waste disposal equipment, small-scale raw waste disposal equipment, can retrieval equipment, PET bottle retrieval equipment, Styrofoam packaging waste recycling equipment

#### <Office equipment>

- Office and accounting computers
- Electronic white copy boards
- Personal computers

(Supplies) Distribution & retail supplies, office equipment supplies Information & Telecomunications

#### Information & telecommunications Equipment

#### Main Products

- Copier
- Facsimiles
- Printers
- Compound terminal equipment
- Specialized terminals
- On-line reception terminals A wide variety of other terminals

## Home Electric Appliances

#### Main Products

- Vacuum cleaners, juicers, mixers, food processors,
- toasters, electric shavers Small motors
- Health equipment

## Non-Consolidated Balance Sheets

March 31, 1999 and 1998

	Millions	Millions of yen		
ASSETS	1999	1998	1999	
Current assets				
Cash and time deposits	¥57,237	¥35,180	\$474,799	
Trade notes and accounts receivable	47,814	48,807	396,632	
Marketable securities (Notes 2 and 3)	5,886	6,905	48,826	
Inventories:				
Finished goods	20,258	14,547	168,046	
Work-in-process and raw materials	7,931	9,042	65,790	
Prepaid expenses and other current assets	5,266	5,570	43,683	
Allowance for doubtful accounts	(475)	(594)	(3,940)	
Total current assets	143,917	119,457	1,193,836	
Fixed assets				
Property, plant and equipment:				
Land (Note 3)	4,891	4,788	40,572	
Buildings and structures (Note 3)	17,726	17,262	147,043	
Machinery and equipment	14,119	18,549	117,122	
Tools, furniture and fixtures	47,541	53,723	394,367	
Construction in progress	2,032	1,022	16,856	
Less accumulated depreciation	(57,940)	(69,696)	(480,630)	
	28,369	25,648	235,330	
Intangible assets:				
Goodwill	3,200	_	26,545	

2,588

5,788

11,887

10,693

22,379

56,536

¥200,453

568

(769)

1,377

1,377

11,264

10,025

21,181

48,206

¥167,663

473

(581)

21,468

48,013

98,606

4,712

88,702

(6,379)

185,641

468,984

\$1,662,820

# Goodwill

The accompanying Notes to Non-consolidated Financial Statements are an integral part of these statements.

Other intangible assets

Investments and other assets:

Other

Investment securities (Note 2): Subsidiaries and affiliates

Other investments and other assets

Allowance for doubtful accounts

Total fixed assets

Total assets

	Millions	Thousands of U.S. dollars (Note 1)	
LIABILITIES AND SHAREHOLDERS' EQUITY	1999	1998	1999
Current liabilities			
Trade notes and accounts payable	¥45,688	¥34,696	\$378,996
Short-term loans	5,000		41,477
Current portion of long-term debt (Note 3)	43	46	357
Accrued income taxes	192	259	1,593
Accrued expenses	11,139	11,089	92,401
Other current liabilities	8,297	7,339	68,826
Total current liabilities	70,359	53,429	583,650
Long-term liabilities			
Long-term debt (Note 3)	13,338	8,400	110,643
Severance benefits	8,558	7,436	70,991
Total long-term liabilities	21,896	15,836	181,634
Total liabilities	92,255	69,265	765,284
Contingent liabilities (Note 8)			
Shareholders' equity			
Common stock, par value ¥50 per share			
Authorized-1,000,000,000 shares			
Issued-288,145,704 shares (Note 4)	39,971	36,791	331,572
Capital surplus (Note 4)	52,983	49,823	439,511
Legal reserve (Note 5)	2,259	2,145	18,739
Retained earnings (Note 11):			
Voluntary reserve	6,593	1,657	54,690
Unappropriated	6,392	7,982	53,024
Total shareholders' equity	108,198	98,398	897,536
Total liabilities and shareholders' equity	¥200,453	¥167,663	\$1,662,820

## Non-Consolidated Statements of Operations and Retained Earnings

Years ended March 31, 1999 and 1998

	Millions of yen		Thousands of U.S. dollars (Note 1)
_	1999	1998	1999
Net sales	¥228,485	¥232,406	\$1,895,355
Cost of sales	163,124	164,373	1,353,165
Gross profit	65,361	68,033	542,190
Selling, general and administrative expenses	59,075	57,242	490,046
Operating income	6,286	10,791	52,144
Non-operating income and expenses:			
Interest and dividend income	706	693	5,857
interest expense	(470)	(453)	(3,899)
Other, net (Note 6)	(1,831)	(3,620)	(15,189)
Income before income taxes	4,691	7,411	38,913
Income taxes	98	97	813
Net income	4,593	7,314	38,100
Unappropriated retained earnings (Undisposed deficit) at beginning of year	7,982	(25,512)	66,213
Transfer from voluntary reserve	64	26,180	531
Appropriation of retained earnings:			
Transfer to legal reserve (Note 5)	114	_	945
Cash dividends (Note 5)	1,073	_	8,901
Bonuses to directors and statutory auditors	60		498
Transfer to voluntary reserve	5,000	_	41,476
Unappropriated retained earnings at end of year	¥6,392	¥7,982	\$53,024

The accompanying Notes to Non-consolidated Financial Statements are an integral part of these statements.

# Notes to Non-Consolidated Financial Statements

#### 1. Summary of Significant Accounting Policies

#### (A) Basis of Presenting Non-Consolidated Financial Statements

The accompanying non-consolidated financial statements have been prepared in accordance with accounting principles generally accepted in Japan and compiled from the financial statements filed with the Director General of Kanto Local Finance Bureau as required under the Japanese Securities and Exchange Law. Accordingly, the accompanying non-consolidated financial statements are not intended to present the non-consolidated financial position and results of operations in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Japan.

Certain reclassifications have been made to present the accompanying non-consolidated financial statements in a format which is familiar to readers outside Japan. For the

convenience of the reader, the accompanying non-consolidated financial statements have been presented in U.S. dollars by translating Japanese yen amounts at the exchange rate of \forall 120.55=US\\$1.00 prevailing as of March 31, 1999.

#### (B) Foreign Currency Translation

All short-term monetary assets and liabilities in foreign currencies are translated at the rates of exchange in effect at the balance-sheet date or at the rates of any forward exchange contracts. Long-term monetary assets and liabilities are translated at the rates on the dates they were acquired or incurred.

#### (C) Inventories

Inventories are stated at cost determined by the weighted average method for finished goods and by the last purchase cost method for work-in-process and raw materials.

#### (D) Marketable and Investment Securities

Marketable securities, except unlisted securities, are stated at the lower of cost or market.

Other marketable securities and investment securities are stated at cost, cost being determined by the moving average method.

#### (E) Depreciation

The depreciation of property, plant and equipment is mainly computed by the declining-balance method based on estimated useful lives as follows:

Buildings	38-50 years
Machinery	11 years
Tools, furniture and fixtures	2-6 years

#### (F) Income Taxes

The Company is subject to several taxes based on income.

Corporation, inhabitants' and enterprise taxes are charged to the income tax account.

#### (G) Sales Recognition

Sales are normally recognized at the time of shipment of the goods to customers.

#### (H) Research and Development Expenses

Research and development expenses are charged to income as incurred.

#### (I) Severance Benefits

Upon retirement or termination of employment, employees of the Company are generally entitled to lump-sum payments determined by reference to their current basic rate of pay, length of service and conditions under which the termination occurs.

The Company accrues the liability and makes contributions to a non-contributory qualified pension plan (the "Funded Plan") for employees' severance indemnities payable, as part of the existing retirement plan. As of March 31, 1999, the benefits under the Funded Plan covers approximately 70% of the indemnities payable under the existing plan. Past service cost with respect to the Funded Plan is being amortized over a period of 30 years.

The provision for the indemnity payable not covered by the Funded Plan is calculated based on the vested benefit obligation at the balance sheet date.

The provision for severance benefits for directors and statutory auditors is made on an accrual basis.

#### (J) Leases

The Company leases certain equipment under noncancelable lease agreements referred to as finance leases. Finance leases other than those which transfer the ownership of the leased property to the Company are accounted for as operating leases.

#### 2. Marketable and Investment Securities

Information regarding the market value of marketable securities and investment securities at March 31, 1999 is summarized as follows:

	MIllions of yen		Thousands of U.S. dollars		
	Carrying value	Market value	Carrying value	Market value	
Marketable securities:					
Stock of public companies	¥5,513	¥6,921	\$45,732	\$57,412	
Convertible debentures and					
others	273	344	2,265	2,854	
Investment securities:					
Stock of public companies	1	1	8	8	

#### 3. Long-term Debt

The long-term debt at March 31, 1999 and 1998 consists of the following:

or the renewing.	Millions of yen		Thousands of U.S. dollars	
	1999	1998	1999	
Straight bonds:				
Due 2004, at 3.0%	¥5,000	¥0	\$41,477	
Convertible bond:				
Due 2002, at 2.2%	8,117	8,117	67,333	
Long-term loans:				
Due serially through 2022,				
at 2.4% to 6.8%	264	329	2,190	
	13,381	8,446	111,000	
Less current portion	43	46	357	
	¥13,338	¥8,400	\$110,643	

On and after April 1, 1999, the current conversion price of the 2.2% convertible bond is \(\pm\)1,095.80 per share.

The number of shares required for the conversion of convertible bond is approximately 7,407 thousand shares at March 31, 1999.

A summary of pledged assets for the long-term debt at March 31, 1999 is as follows:

Widicii 51, 1777 15 d5 10	Millions of yen	Thousands of U.S. dollars
Land	¥2,391	\$19,834
Buildings	2,217	18,391
Marketable securities	140	1,161

The aggregate annual maturities of long-term debt (including the current portion) outstanding at March 31, 1999 are summarized as follows:

are summarized as follow	NS .	
Years ending March 31	Millions of yen	Thousands of U.S. dollars
2000	¥43	\$357
2001	43	357
2002	8,151	67,615
2003 and thereafter	5,144	42,671
	¥13,381	\$111,000

## 4. Common Stock and Capital Surplus

The Commercial Code of Japan provides that when common stock is issued in an amount in excess of par value, an amount not exceeding 50% of the amount of the proceeds may be credited to capital surplus.

The Company records free share distribution of its common stock by transferring an amount equivalent to the par value of such shares from the "capital surplus" account to the "common stock" account pursuant to resolution of the Board of Directors.

> Thousands of U.S. dollars Capital

> > surplus

Common

Balance at March 31,1998	268,145,704	¥36,791	¥49,823	\$305,193	\$413,297
Capital increase allotted					
to Toshiba Corporation	20,000,000	3,180	3,160	26,379	26,214
Balance at March 31, 1999	288,145,704	39,971	52,983	331,572	439,511

Capital

Number or Common

### Legal Reserve and Cash Dividends

The Commercial Code of Japan provides that a legal reserve be appropriated until such reserve equals 25% of stated capital (common stock). The legal reserve may be used to reduce a deficit or it may be transferred to stated capital.

The Commercial Code also requires the approval of an ordinary shareholder's meeting for the declaration of dividends and the appropriation of retained earnings. However, under certain conditions, interim dividends are allowed to be declared upon approval of the Board of Directors. Not less than 10% of the total amount of cash dividends and bonuses to directors and statutory auditors is required to be appropriated as a legal reserve.

## 6. Non-operating Income and Expenses-Other, Net

"Other net" for the years ended March 31, 1999 and 1998

consists of the following:						
	Millions	Millions of yen				
	1999	1998	1999			
Foreign exchange gain (loss)	¥(447)	¥269	\$(3,708)			
Write-down and disposals of inventories	(434)	(1,082)	(3,600)			
Loss on sales or disposals of property,						
plant and equipment	(800)	(853)	(6,636)			
Valuation land on made table consisting						

0) 6) Valuation loss on marketable securities at the lower of cost or market (412)(1.406)(3,418)Loss on sales of marketable securities (506)(61)(69)

297

262

(236)

(479)

¥(1,831) ¥(3,620) \$(15,189)

2,464

2,173

(1,958)

Gain on liquidation of subsidiaries

Other, net

Gain on disposal of lighting fixtures operation

#### 7. Per Share Information

Earnings per share ("ESP") with respect to the years ended March 31, 1999 and 1998, and total shareholders' equity per share as of March 31, 1999 and 1998 are as follows:

	I CII		U.S. dollars	
	1999	1998	1999	
Basic ESP	¥16.80	¥27.28	\$0.139	
Diluted ESP	-	27.24	-	
Total shareholders' equity	375.50	366.96	3.115	

## 8. Contingent Liabilities

The Company is contingently liable with respect to discounted trade notes receivable and guarantees on loans payable in the ordinary course of business. Contingent liabilities at March 31, 1999 and 1998 are as

follows:

	Millions of yen		Thousands of U.S. dollars	
	1999	1998	1999	
Trade notes receivable discounted	¥5,534	¥2,025	\$45,906	
Guarantees on loans and others	1.492	1.627	12.377	

## 9. Leases

## (A) Finance leases

The following pro forma amounts represent the acquisition cost, accumulated depreciation and net book value of leased property as of March 31, 1999 which would have

been reflected i	n the ba	alance s	sheet if ne finan	finance ice leas	lease a	ccount
currently accou		illions of Y	en		ands of U.S.  Accumulated depreciation	
Machinery and equipment	¥102	¥72	¥30	\$846	\$597	\$249

Tools, furniture and fixtures	647	271	376	5,367	2,248	3,119	
	¥749	¥343	¥406	\$6,213	\$2,845	\$3,368	
Lease payments re operating leases a depreciation exper- method over the re- respectively.	mounted ase of the	to ¥124 leased	million, assets co	, which with which which which which will be a second to the contract of the c	were equ	al to th raight-lin	e

Future minimum lease payments (including the interest portion thereon) subsequent to March 31, 1999 for finance

summarized as follows:	d for as ope	rating leases are
	Millions of yen	Thousands of U.S. dollars
Due within one year	¥126	\$1,045
Due after one year	280	2,323

¥406

\$3,368

#### (B) Operating leases

Future minimum lease payments subsequent to March 31, 1999 for noncancelable operating leases are summarized as follows:

Millions of yen

Thousands of U.S. dollars

Unrealized

Report of Independent Certified Public Accountants

	¥266	\$2,207
Due after one year	63	523
Due within one year	¥203	\$1,684

## 10. Derivatives and Hedging Activities

The Company has entered into forward exchange contracts to hedge the foreign currency transactions related to foreign accounts receivable and payable on a consistent basis, for the purpose of protecting the Company from the

basis, for the purpose of protecting the Company from the related market risk.

At March 31, 1999, the forward exchange contracts

At March 31, 1999, the forward exchange contracts outstanding were as follows:

Millions of yen

Thousands of U.S. dollars

Contract

Market

U.S. dollar	¥1,731	¥1,731	¥0	SO
Others	135	134	0	0
Buying forward exchange contracts				
French Franc	1,031	1,005	(26)	(216)
Above amounts exclude contra	cts entered	d into hed	ge receiva	bles and
payables denominated in foreign cu	irrencies w	which have	been transl	ated and
reflected at the corresponding contra	actual rate	s in the acc	ompanying	g balance

## 11. Appropriation of Retained Earnings

On June 29, 1999, the shareholders of the Company approved the following appropriations of retained earnings:

Millions of yen	Thousands of U.S. dollars
¥6,392	\$53,024
68	564
116	962
1,115	9,249
45	373
3,000	24,887
¥2,184	\$18,117
	¥6,392 68 116 1,115 45 3,000

## TOSHIBA TEC CORPORATION

The Board of Directors

Selling forward exchange contracts

sheet at March 31, 1999.

We have examined the non-consolidated balance sheets of TOSHIBA TEC CORPORATION as of March 31, 1999 and 1998, and the related non-consolidated statements of operations and retained earnings for the years then ended, expressed in Japanese yen. Our examinations were made in accordance with auditing standards, procedures and practices generally accepted and spplied in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the aforementioned non-consolidated financial statements present fairly the financial position of TOSHIBA TEC CORPORATION at March 31, 1999 and 1998, and the results of its operations for the years then ended, in conformity with accounting principles and practices generally accepted in Japan applied on a consistent basis.

The U.S. dollar amounts in the accompanying non-consolidated financial statements with respect to the year ended March 31, 1999, are presented solely for convenience. Our examination also included the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note I(A) to the non-consolidated financial statements.

Showa Ota & Co.

Tokyo, Japan June 29, 1999

## **Consolidated Balance Sheets**

Vears	ended	March	31	1999	and	1998	

	Millions	Millions of yen		
ASSETS	1999	1998	1999	
Current assets				
Cash and cash equivalents	¥65,087	¥42,768	\$539,915	
Trade notes and accounts receivable	58,254	57,785	483,235	
Marketable securities	5,990	6,955	49,690	
Inventories	38,172	35,991	316,651	
Deferred income taxes	668	840	5,541	
Prepaid expenses and other current assets	4,166	3,686	34,560	
Allowance for doubtful accounts	(915)	(1,007)	(7,592)	
Total current assets	171,422	147,018	1,422,000	
Fixed assets				
Property, plant and equipment:				
Land	5,943	5,854	49,298	
Buildings and structures	22,601	22,488	187,483	
Machinery and equipment	19,400	24,585	160,928	
Tools, furniture and fixtures	54,963	60,741	455,934	
Construction in progress	2,087	1,101	17,310	

(68,753)

36,240

3,200

2,680

5,880

1,716

12,539

14,200

56,320

1,439

¥229,181

728

(784)

(80,789)

33,980

1.631

1,631

1,878

12,567

14,463

50,074

¥197,092

635

(617)

(570,331)

300,622

26,545 22,235

48,780

14,233

6.042

(6,502)

104,019

117,792

467,194

11,938

\$1,901,132

# Construction in progress Less accumulated depreciation Intangible assets

Goodwill

Other

Other intangible assets

Investments and other assets:

Investment securities:

Unconsolidated subsidiaries and affiliates

Other investments and other assets

Allowance for doubtful accounts

Foreign currency translation adjustments

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Total fixed assets

Total assets

***************************************	Millions	Millions of yen		
LIABILITIES AND SHAREHOLDERS' EQUITY	1999	1998	1999	
Current liabilities				
Trade notes and accounts payable	¥51,422	¥39,778	\$426,562	
Short-term loans (Note 2)	7,265	5,850	60,261	
Current portion of long-term debt (Note 2)	43	59	358	
Accrued income taxes	1,908	1,471	15,828	
Accrued expenses	16,997	17,077	140,992	
Other current liabilities	12,414	13,030	102,982	
Total current liabilities	90,049	77,265	746,983	
Long-term liabilities				
Long-term debt (Note 2)	13,437	8,400	111,468	
Severance benefits	9,887	8,654	82,012	
Other long-term liabilities	9	10	77	
Total long-term liabilities	23,333	17,064	193,557	
Foreign currency translation adjustments	0	75	0	
Total liabilities	113,382	94,404	940,540	
Contingent liabilities (Note 7)				
Minority interests	705	818	5,848	
Shareholders' equity				
Common stock, par value ¥50 per share				
Authorized-1,000,000,000 shares				
Issued-288,145,704 shares (Note 3)	39,971	36,791	331,570	
Capital surplus (Note 3)	52,983	49,823	439,512	
Retained earnings	22,142	15,256	183,674	
Less treasury stock	(1)	0	(12)	
Total shareholders' equity	115,094	101,870	954,744	
Total liabilities and shareholders' equity	¥229,181	¥197,092	\$1,901,132	

Consolidated Statements of	<b>Operations</b>	and	Retained	Earnings
Years ended March 31, 1999 and 1998				
Tears chaca water 31, 1999 and 1996				

Years ended March 31, 1999 and 1998	Operations a	na retain	cu Laiming
	Millions	of yen	Thousands of U.S. dollar
	1999	1998	1999
Net sales	¥296,926	¥293,631	\$2,463,094
Cost of sales	191,959	189,653	1,592,360
Gross profit	104,967	103,978	870,734
Selling, general and administrative expenses	93,128	90,359	772,526
Operating Income	11,839	13,618	98,208
Non-operating income and expenses:			
Interest and dividend income	775	771	6,429
Interest expense	(597)	(767)	(4,952)
Other, net (Note 5)	(2,049)	(3,710)	(16,997)

Income before income taxes and minority interests

Income taxes:

Current

Deferred

Minority interests

Appropriations: Dividends

Net Income

Income before minority interests

Retained earnings at beginning of year

Retained earnings at end of year

Adjustments resulting from consolidation of subsidiaries

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Adjustments resulting from exclusion of a subsidiary

Bonuses to directors and statutory auditors

9,968

1,842

7,920

(110)

8,030

15,256

23,286

(1,073)

¥22,142

(72)

206

9,912

1,528

8,172

213

48

8,124

6.967

15,091

167

(H)

¥15,256

82,688

15,280

1,709

65,699

(912)

66,611

126,553

193,164

(8,896)

(594)

\$183,674

## Consolidated Statements of Cash Flows

Years ended March 31, 1999 and 1998

Cash and cash equivalents at beginning of year

Cash and cash equivalents at end of year

	Millions o	f yen	Thousands of U.S. dollar
	1999	1998	1999
Cash flows from operating activities			
Income before income taxes and minority interests	¥9,968	¥9,912	\$82,688
Adjustment to reconcile income before income taxes and			
minority interests to net cash provided by operating activities:			
Loss on sales or disposals of fixed assets	896	934	7,433
Valuation loss on marketable securities		1,382	
Equity in earnings of affiliates	92	2	763
Depreciation and amortization	7,583	7,750	62,903
Accrual for severance benefits, less payments	1,232	1,317	10,220
Interest and dividend income	(775)	(771)	(6,429)
Interest expense	597	767	4,952
Changes in assets and liabilities:			
Notes and accounts receivable	(467)	7,840	(3,874)
Inventories	(2,181)	5,066	(18,092)
Other current assets	1,148	292	9,523
Notes and accounts payable	11,644	(2,783)	96,591
Other current liabilities	(2,224)	514	(18,449)
Sub Total	27,513	32,222	228,229
Interest and dividend income received	775	771	6,429
Interest expense payments	(543)	(847)	(4,504)
Income taxes payments	(1,611)	(774)	(13,364)
Other	18	170	149
Net cash provided by operating activities	26,152	31,542	216,939
Cash flows from investing activities			
Payments for purchase of fixed assets	(15,005)	(9,152)	(124,472)
(Increase) decrease in marketable securities	960	(736)	7,964
(Increase) decrease in investment securities	(18)	12	(149)
Decrease in investments in affiliates	Management	307	
Other	45	29	373
Net cash used in investing activities	(14,018)	(9,540)	(116,284)
Cash flows from financing activities			
Proceed from issuance of bonds	5,000	_	41,477
Decrease in convertible bonds	_	(1,728)	one of the second
Payments of long-term debt	18	(177)	149
Increase (decrease) short-term loans	1,414	(2,843)	11,730
Proceed from issuing common stock	6,339	-	52,584
Payment of dividends	(1,073)	_	(8,901)
Other		(12)	NAME OF THE PARTY
Net cash provided by financing activities	11,698	(4,760)	97,039
Increase in cash and cash equivalents resulting from			
subsidiaries on consolidation	_	138	_
Effect of exchange rate changes on cash and cash equivalents	(1,513)	(73)	(12,555)
Net increase in cash and cash equivalents	22,319	17,307	185,139
C. 1 1	42.760	25.461	251776

25,461

¥42,768

354,776 \$539,915

42,768

¥65,087

# Notes to Consolidated Financial Statements

#### 1. Summary of Significant Accounting Policies

#### (A) Basis of Presenting Consolidated Financial Statements

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in Japan and compiled from the financial statements filed with the Director General of Kanto Local Finance Bureau as required under the Japanese Securities and Exchange Law. Accordingly, the accompanying consolidated financial statements are not intended to present the consolidated financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countrise and jurisdictions other than Japan. The Company has prepared consolidated statements of cash flows for the purpose of inclusion in these consolidated financial statements, although such statements are not currently required in Japan.

Certain reclassifications have been made to present the accompanying consolidated financial statements in a format which is familiar to readers outside Japan. For the convenience of the reader, the accompanying consolidated financial statements have been presented in U.S. dollars by translating Japanese yen amounts at the exchange rate of \(\pm\)120.55=US\(\pm\)1.00 prevailing as of march 31, 1999.

#### (B) Consolidation

The consolidated financial statements include the accounts of the parent company (the Company) and its significant majority-owned subsidiaries (the Companies). All significant intercompany transactions and accounts have been eliminated. The equity method of accounting is adopted for investments in major unconsolidated subsidiaries or affiliated companies.

The consolidated subsidiaries are listed in the last page. For the year ended March 31, 1999, the equity method of accounting has been adopted for Advanced Peripherals Technology Inc.. The investments in remaining unconsolidated subsidiaries or affiliated companies (20% to 50% owned) are stated at cost.

#### (C) Foreign Currency Translation

All short-term monetary assets and liabilities in foreign currencies are translated at the rates of exchange in effect at the balance-sheet date or at the rates of any forward exchange contracts.

Long-term monetary assets and liabilities are generally translated at the rates on the dates they were acquired or incurred.

Financial statements of overseas-consolidated subsidiaries are translated into Japanese yen amounts on the basis of "historical rates" for retained earnings, "year-end rate" for other balance-sheet accounts and "average rate of the year" for income and expenses.

Differences arising from translation are presented as "Foreign currency translation adjustments" in the accompanying consolidated balance sheets.

#### (D) Inventories

Inventories are generally stated at cost determined by the weighted average method for finished goods and by the last purchase cost method for work-in-process and raw materials.

#### (E) Marketable and Investment Securities

Marketable securities, except unlisted securities, are generally stated at the lower of cost or market. Other marketable securities and investment securities are stated at cost, cost being determined by the moving average method.

# (F) Property, Plant and Equipment, and Depreciation

Property, plant and equipment are stated at acquisition cost. Material improvements are capitalized, but repair and maintenance including minor improvements are charged to income. The depreciation of property, plant and equipment is generally computed by the declining-balance method based on the estimated useful lives of the respective assets.

#### (G) Income Taxes

The Companies are subject to several taxes based on income. Corporation, inhabitants' and enterprise taxes are charged to the income tax account.

Income taxes are accounted for on an accrual basis and deferred income taxes have been recognized with respect to certain timing differences arising from consolidation procedures, such as the elimination of unrealized inter-company profit, in accordance with the accounting standards for consolidated financial statements in Japan.

#### (H) Sales Recognition

Sales are normally recognized at the time of shipment of the goods to customers.

#### (I) Research and Development Expenses

Research and development expenses are charged to income as incurred.

#### (J) Severance Benefits

Upon retirement or termination of employment, employees of the Company and its domestic consolidated subsidiaries are generally entitled to lump-sum payments determined by reference to their current basic rate of pay, length of service and conditions under which the termination occurs.

The Company and certain domestic consolidated subsidiaries accrue the liability and make contributions to a non-contributory qualified pension plans (the "Funded Plan") for employees' severance indemnities payable, as part of the

existing retirement plan. As of March 31, 1999, the benefits under the Funded Plan covers approximately 70% of the indemnities payable under the existing plan. Past service cost with respect to the Funded Plan is being amortized over a period of 30 years.

The provision for the indemnities payable not covered by the Funded Plan is calculated based on the vested benefit obligation at the balance sheet date.

The provision for severance benefits for directors and statutory auditors of the Company and certain of the consolidated subsidiaries are made on an accrual basis.

#### (K) Leases

The Companies lease certain equipment under noncancelable lease agreements referred to as finance leases. Finance leases other than those, which transfer the ownership of the leased property to the Companies, are accounted for as operating leases.

#### (L) Cash Flows

Cash and cash equivalents include all highly liquid investments, generally with original maturates of three months or less.

## 2. Short-Term Loans and Long-Term Debt

The average interest rate for short-term bank loans outstanding at March 31, 1999 is 1.32%.

The long-term debt of the following:	at March 31, 19	999 and	1998,	consists
	Current	Millions	Thousands of U.S. dollars	
	conversion price	1999	1998	1999
Convertible bonds: Due 2002, with interest rate of 2.2%	¥1,095.80 (\$9.09)	¥8,117	¥8,117	\$67,333
Straight bonds: Due 2004, with interest rate of 3.0%		5,000	_	41,477
Long-term loans: Due serially through 2022, with interest rate of 2.44% to 5.02%	,	363	342	3.016
2.44% 10 5.02%		303	342	3,016
		13,480	8,459	111,826
Less current portion		43	59	358

The number of shares required for the conversion of convertible bonds is

approximately 7,407 thousand shares at March 31, 1999.

¥13,437 ¥8,400 \$111,468

Other, net

The aggregate annual maturities of long-term debt (including the current portion) outstanding at March 31, 1999, are summarized as follows: Vear ending March 31

rear chung March 31	Millions of yen	Thousands of U.S. dollars
2000	¥43	\$358
2001	142	1,179
2002	8,151	67,615
2003 and thereafter	5,144	42,674
	¥13,480	\$111,826

#### 3. Common Stock and Capital Surplus

The Commercial Code of Japan provides that when common stock is issued in an amount in excess of par value, an amount not exceeding 50% of the amount of the proceeds may be credited to capital surplus.

The parent company records its common stock issued free of charge by transferring an amount equivalent to the par value of such shares from the "capital surplus" account to the "common stock" account pursuant to resolution of the Board of Directors.

# 4. Non-Operating Income and Expenses-Other, Net

"Other, net" for the years ended March 31, 1999 and 1998,

Thousands of U.S. dollars 1999 \$(2,455).

(3,791)

(7,433)

(3,600)

2,464

2,173

(1.593)

(2,762)

\$(16,997)

consists of the following:		,
_	Millions o	of yen
	1999	1998
Foreign exchange gain(loss)	¥ (296)	¥536
Write-down and disposal of inventories	(457)	(1,089)
Loss on sales or disposal of property, plant and equipment	(896)	(934)
Valuation loss on marketable securities at the lower of cost or market	(434)	(1,382)
Gain on liquidation of subsidiaries	297	_
Gain on disposal of lighting fixtures operation	262	
Reorganization cost	(192)	-

(333)

Y(2,049)

(841)

¥(3,710)

## 5. Per Share Information

Earnings per share ("EPS") with respect to the years ended March 31, 1999 and 1998, and total shareholders' equity per share as of March 31, 1999 and 1998, are as follows:

	Ye	en	U.S. dollars
	1999	1998	1999
Basic EPS	¥29.37	¥30.30	\$0.244
Diluted EPS	29.31	30.17	0.243
Total shareholders' equity	399.43	379.90	3.313

## 6. Contingent Liabilities

The Companies are contingently liable mainly with respect to discounted or endorsed trade notes receivable and guarantees on loans payable in the ordinary course of business.

Contingent liabilities at March 31, 1999 and 1998, are as follows:

U.S. dollars
1999
3

discounted or endorsed ¥1.025 \$39,170 ¥4,722 Guarantees on loans and others 994 633 8,246

#### 7. Leases

#### (A) Finance leases

The following pro forma amounts represent the acquisition cost, accumulated depreciation and net book value of leased property as of March 31, 1999 which would have been reflected in the balance sheet if finance lease accounting had been applied to the finance lease transactions currently accounted for as operating leases: Millions of Yen Thousands of U.S. dollars

Acquisition Accumulated Net book

depreciation

		41.0				
Machinery and equipment	¥130	¥97	¥33	\$1,078	\$805	\$274
Tools, furniture and fixtures	1,081	650	431	8,967	5,392	3,575
	¥1,211	¥747	¥464	\$10,045	\$6,197	\$3,849
(1) Future Mi	nimum le	ease nav	ments	(includi	ng the	interest

Acquisition Accumulated Net book

depreciation

(1) Future Minimum lease payments (including the interest portion thereon) subsequent to March 31, 1999 for finance lease transactions accounted for as operating leases are summarized as follows:

	Millions of yen	Thousands of U.S. dollars
Due within one year	¥155	\$1,286
Due after one year	309	2,563
	¥464	\$3,849

(2) Lease payments for the years ended March 31, 1999 and 1998 are ¥196 million (\$1,626 thousand) and ¥211 million,

respectively.

### (B) Operating leases

Future minimum lease payments subsequent to March 31 1999 for noncancelable operating leases are summarized

as follows:	lable operating lea	ases are summarized
	Millions of yen	Thousands of U.S. dollars
Due within one year	¥298	\$2,472
Due after one year	301	2,497
	¥599	\$4,969

8. Segment In	nforma	ation						N	dillions of yen	1	
4										Eliminations	
(A) Business D		: b			allama .	Year ended March 31, 1998	(1)	(2)	Total		Consolidation
The Companies (1) TEC sales r				areas as r	onows.	REVENUE & INCOME					
(mainly TEC		•				Revenues from operations	¥170,664	¥122,967	¥293,631	¥ -	¥293,631
point of sales						Intersegment sales and					
electronic cas		rs				transfers	5	4,862	4,867	(4,867)	-
electronic sca						Total	170,669	127,829	298,498	(4,867)	293,631
bar code prin office automa		iinmant				Cost of revenues from					
(2) Other sales			ons			operations	166,942	118,181	285,123	(5,110)	280,013
plain paper c		орежи				Operating income	¥3,727	¥9,648	¥13,375	¥243	¥13,618
computer per						TOTAL ASSETS	¥83,675	¥73,842	¥157,517	¥39,575	¥197,092
facsimile mac						DEPRECIATION	¥3,178	¥4,460	¥7,638	¥: -	¥7,638
lighting fixtur home electric		ces				CAPITAL		- 4,111			
small precision						EXPENDITURES	¥4,509	¥4,904	¥9.413	¥ -	¥9,413
The business seg March 31, 1999 ar	gment in	formatio				(notes) Corporate asse					
summarized below	v .	,	dillions of yen			the Company. Corporate assets at Ma	rch 31, 19		0,882 milli		
		.,	minons or yen	Eliminations		,		Titoda	and or old (	Eliminations	
Year ended March 31, 1999	(1)	(2)	Total	and Corporate C	Consolidation	Year ended March 31, 1999	(1)	(2)	Total	and Corporate	Consolidation
REVENUE & INCOME						REVENUE & INCOME					
Revenues from operations	¥168,332	¥128,594	¥296,926	¥ -	¥296,926	Revenues from operations	\$1,396,367	\$1,066,727	\$2,463,094	\$ -	\$2,463,094
Intersegment sales and						Intersegment sales and					
transfers	89	3,955	4,044	(4,044)	-	transfers	738	32,808	33,546	(33,546)	-
Total	168,421	132,549	300,970	(4.044)	296,926	Total	1,397,105	1,099,535	2,496,640	(33,546)	2,463,094
Cost of revenues from						Cost of revenues from					
operations	165,372	123,781	289,153	(4,066)	285,087	operations	1,371,813	1,026,802	2,398,615	(33,729)	2,364,886
Operating income	¥3,049	¥8,768	¥11,817	¥22	¥11,839	Operating income	\$25,292	\$72,733	\$98,025	\$183	\$98,208
TOTAL ASSETS	¥88,337	¥78,910	¥167,247	¥61,934	¥229,181	TOTAL ASSETS	\$732,783	\$654,583	\$1,387,366	\$513,766	\$1,901,132
DEPRECIATION	¥3,394	¥4,156	¥7,550	¥ ~	¥7,550	DEPRECIATION	\$28,154	\$34,475	\$62,630	\$ -	\$62,630
CAPITAL						CAPITAL					
EXPENDITURES	¥3,304	¥11,904	¥15,208	¥ -	¥15,208	EXPENDITURES	\$27,408	\$98,747	\$126,155	\$ -	\$126,155
(notes) Corporate ass securities, investment se											

the Company.

sand).

Corporate assets at March 31, 1999 are ¥62,803 million (\$520,971 thou-

(B)	Geographical	Data

(B)	Geographical	Data	

Year ended March 31, 1999

Operating income

Year ended March 31, 1998

Operating income

Year ended March 31, 1999

Operating income

(C) Overseas Sales

TOTAL ASSETS

Year ended March 31, 1999

Consolidated sales

Overseas sales ratio

Overseas sales

Revenues from operations

Intersegment sales and transfers

Cost of revenues from operations

North

America

¥41.907

14.1%

Europe

15.3%

¥45,371

REVENUE & INCOME

Revenues from operations

Intersegment sales and transfers

Cost of revenues from operations

REVENUE & INCOME

Total

TOTAL ASSETS

(2)countries & Areas

REVENUE & INCOME

Total

TOTAL ASSETS

(B) Geographical Data	
-----------------------	--

Revenues from operations

Intersegment sales and transfers

Cost of revenues from operations

(1)Criteria:geographical closemess

(I)North America ......U.S.A. Canada ②Europe ......U.K. France, Germany 3 Asia ······Singapore, Malaysia, Indonesia

Corporate assets as of March 31, 1998 are ¥40,882 million

Corporate assets as of March 31, 1999 are ¥62,803 million (\$520,971 thousand).

(B)	Geographical	Data
-----	--------------	------

	Millions of yen			
Japan	North America	Europe	Asia	Tota

¥5.556

5,562

5.526

¥36

¥2,504

Corporate assets mainly consist of cash, time deposits, marketable securities, investment securities and investments with financial institutions of the Company,

North

America

¥5.782

5.788

5.798

¥(10)

¥2,881

(notes) Corporate assets mainly consist of cash, time deposits, marketable securities, investment securities and investments with financial institutions of the Company.

North

\$46,089

46,139

45,840

\$20,771

\$299

50

6

6

¥18.493

18,512

18,322

¥190

¥9,878

Europe

¥16.383

16,406

16,024

¥382

¥10,767

Europe

\$153,405

153,563

151,987

\$1,576

\$81,938

Year ended March 31, 1999

Consolidated sales

Overseas sales ratio

Overseas sales

158

23

19

¥22,322

11,611

33,933

29,592

¥4.341

¥16.426

Millions of yen

Others

¥16.994

11,877

28,871

27,306

¥1,565

¥16,128

Thousands of U.S. dollars

Asia

\$185,168

96,317

281,485

245,475

\$36,010

\$136,255

mainly included in each segment. (1)Criteria: geographical closemess

(2)countries & Areas

North

America

\$347,632

14.1%

(notes) Overseas sales consist of sales for country other than Japan.

(I)North America .....U.S.A. Canada (2) Europe ......U.K. France, Germany

¥296,926

22,935

319.861

308.020

¥11.841

¥172,883

¥293.631

22,844

316,475

303,559

¥12.916

¥164,911

Total

\$2,463,094

2,653,347

2,555,122

\$1,434,111

\$98,225

Europe

\$376,367

Criteria of geographical segmentation and the name of countries or areas

15.3%

190,253

¥250.555

11.299

261.854

254,580

¥7,274

¥144,075

Japan

¥254,472

10.938

265,410

254,431

¥10.979

¥135,135

Japan

\$2,078,432

2,172,161

2,111,821

\$1,195,147

Total

¥94,694

296,926

31.9%

Millions of yen

Other

Area

¥7.416

2.5%

\$60,340

Years ended

March 31, 1998

¥67.643

293,631

23.0%

93,729

(notes) Criteria of geographical segmentation and the name of countries or areas mainly included in each segment.

Eliminations

and Corporate

¥ -

(22.935)

(22.935)

(22.933)

¥56,298

Eliminations

and Corporate

¥ -

(22,844)

(22.844)

(23.546)

¥702

¥32,181

Eliminations

and Corporate

\$ -

(190.253)

(190.253)

(190,236)

\$467,021

Thousands of U.S. dollars

\$(17)

Other

Area

\$61,517

2.5%

¥(2)

Consolidation

¥296,926

296,926

285.087

¥11.839

¥229,181

Consolidation

¥293,631

293,631

280,013

¥13,618

¥197,092

Consolidation

\$2,463,094

2,463,094

2,364,886

\$98,208

\$1,901,132

Total

\$785,516

2,463,094

31.9%

## Report of Independent Certified Public Accountants

The Board of Directors TOSHIBA TEC CORPORATION

We have examined the consolidated balance sheets of TOSHIBA TEC CORPORATION and its consolidated subsidiaries as of March 31, 1999 and 1998, and the related consolidated statements of operations and retained earnings and cash flows for the years then ended, expressed in Japanese yen. Our examinations were made in accordance with auditing standards, procedures and practices generally accepted and applied in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the aforementioned consolidated financial statements present fairly the consolidated financial position of TOSHIBA TEC CORPORATION and consolidated subsidiaries at March 31, 1999 and 1998, the consolidated results of their operations and their cash flows for the years then ended, in conformity with accounting principles and practices generally accepted in Japan applied on a consistent basis.

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 1999, are presented solely for convenience. Our examination also included the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note I(A) to the consolidated financial Shoma Ota & Co. statements.

Tokyo, Japan June 29, 1999